

OUR PEOPLE PRACTICES/ POLICY ON PAY RELATED TO INDUSTRIAL ACTION

1. Introduction

This policy sets out the University position with regard to pay and related matters in relation to those staff who participate in the industrial action.

The University does not accept the partial performance of the contract of employment of any member of staff. This means that any member of staff taking part in strike action will not be entitled to full contractual pay for the days on which they take strike action.

2. Strike action

2.1 Full-time substantive staff

Where a full-time substantive member of staff chooses to participate in the planned strike action, the resulting breach of contract will lead the University to withhold 100% of pay for each day of strike action at a daily rate of 1/365th of annual salary. These deductions will be made for any strike action taken.

2.2 Part-time substantive staff

Part-time salaried staff who participate in strike action will have their pay withheld in the same way as for full-time staff, ie 100% of pay for each day of strike action at a daily rate of 1/365th of annual salary. However, for part-time staff who have a formally-agreed working pattern in which working hours are unevenly spread across their working days, the pay deduction may be pro-rated based on the actual hours they were due to work on each strike day subject to submission of a declaration of hours form and confirmation by the relevant line manager or senior manager.

2.3 Graduate Teaching Assistants (GTAs) and Graduate Secondary Teaching Students (GSTSs)

In recognition of their unique scholarship status within the University, there will be no deduction of pay for GTAs or GSTSs who participate in strike action or who do not cover, reschedule or agree alternative arrangements to maintain the student experience.

2.4 Timesheet and other hourly-paid staff

Timesheet and hourly-paid staff who refuse an offer of work on strike days that is a part of their planned schedule of work will have that offer counted against their Guaranteed Minimum Hours where these are a part of their terms of engagement, and should not submit a claim for the hours to be paid. However, claims may still be submitted for the associated preparation and marking in accordance with the relevant payments menu where work has been carried out.

3. Action short of a strike (ASOS)

ASOS can take many forms such as working to contract, not covering for absent colleagues and not rescheduling lectures or classes cancelled due to strike action. The University formally rejects the partial performance of the employment contract that may result from staff participating in ASOS.

In the period of ASOS declared by UCU between 1 December 2021 and 3 May 2022, ASOS will take the form of UCU members only working their contracted hours and duties and not volunteering to do more. This form of ASOS is unlikely to represent partial performance and therefore it has been decided that no deductions will be made in respect of ASOS for the time being. However the University will ask managers to record and assess the impact on students and, in particular, whether it would be possible to mitigate the impact of any ASOS in a reasonable period of time and may, as a result of such assessments, revisit the decision not to make deductions in respect of ASOS and may decide instead to withhold up to 100% of pay for each day of ASOS at a daily rate of 1/365th of annual salary. If the University's policy does have to change, staff will be given notice prior to any change being made.

4. Process for declaring participation in industrial action

In order that the impact on pay can be managed efficiently and with minimal need to recover pay at a later date, and so that the impact of the industrial action on our students and the institution as a whole can be assessed, any member of staff who intends to participate in the industrial action is asked to declare their participation both in strike action and in ASOS.

Declarations of participation in strike action should be made by recording the strike days in the Staff Connect Absence screen, using the absence type Industrial Action (IA).

Declarations of participation in ASOS should be made by completing the relevant form.

Divisions and departments will be asked to check the information provided is complete and, where there are any anomalies, to use other readily available mechanisms to identify participants in order to ensure correct pay deductions can be made and that accurate records are maintained.

5. Timing of deductions

Pay for strike days recorded in Staff Connect will be deducted in the next available payroll, which may be the following month's payroll.

6. Pension contributions, pensionable service and life assurance

The University is not obliged to make employer contributions to pension during industrial action when full pay is not being paid. However, the University has decided to maintain both employee and employer pension contributions¹ based on normal full contractual and pensionable pay.

The maintenance of contributions by the University is unconditional although staff will need to give consent to the University making employee contributions on their behalf by recording

¹ Where staff are making contributions to the USS Defined Contribution Scheme, these will not be maintained, although this is subject to confirmation from USS. This policy will be updated once the position is clear.

participation via Staff Connect. In order to facilitate timely communication and support for our students, it is requested that declarations are made in a timely manner, preferably not later than the earliest opportunity on return to work following strike action.

In the event that consent is not given, then Death in Service cover will be maintained² by the pension scheme and employees may make up the missed contributions at a later date in order to maintain pensionable service.

Hourly-paid staff who are participating in the strike action but want the University to maintain their pension contributions on their behalf will need to submit a declaration of hours form detailing the hours they would have worked on each strike day. This should be submitted to the Division or department, who will then authorise and pass the information to Payroll³.

7. Queries

For further information about this policy and industrial action more generally, please visit the [dedicated pages](#) on the Kent Staff Guide.

8. Review

This policy will be kept under review depending on operational circumstances.

² This was the position in previous periods of industrial action and we are waiting for confirmation from USS as to whether or not the same will apply. This policy will be updated once known

³ For technical reasons, individuals wishing to make up their employee pension contributions will need to notify pensions@kent.ac.uk before the payroll cut-off date for the month following the month in which the relevant strike action took place.