

CONFIDENTIAL

COUNCIL: 10:00-13:00 WEDNESDAY 17 JANUARY 2024 To be held in Darwin Boardroom and via MS Teams		
AGENDA		
1	09:30	Tea/coffee on arrival (in Beagle Restaurant)
2	10:00	Chair's Introduction including apologies for absence and declarations of interest
3	10:05	Minutes C2023/063 - Minutes of the meeting held on 15 December 2023 For approval
4	10:10	Matters Arising C2023/064 Action Log To note actions completed and outstanding
5	10:15	Vice Chancellor and President's Communications Oral Update from the Vice Chancellor and President The Vice-Chancellor will present this item, which will cover: <ul style="list-style-type: none">• Internal context• External context• C2023/065 To note
6	10:25	Report of the Chief Financial Officer CFO's Report – to include an update on going concern assessment timeline (for noting) C2023-066
7	10:40	Refinancing and Funding Updates The Chief Financial Officer and the Vice Chancellor will provide an update on the latest position. <ul style="list-style-type: none">• Summary update on Refinancing and Funding Proposals C2023-067 To note. Refer to Paper C2023/070 (see item 9) on Trustees' duties to consider reasonable prospect and Papers C2023/071-74 (item 10) for legal documentation to be approved.

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8	11:10	<p>Pension Scheme Considerations / Updates</p> <ul style="list-style-type: none"> • C2023-068 • C2023-069 <p>To note.</p> <p>Refer to Paper C2023/070 on Trustees' duties.</p>
9	11:30	<p>C2023-070 Trustee's Duties</p> <p>To note compliance with Trustee duties</p>
10	11:40	<p>Tea/coffee break</p>
11	11:50	<p>Approvals of:</p> <ul style="list-style-type: none"> • C2023-071 • C2023-072 • C2023-073 • Delegated authorities for approval of final documents C2023-074
12	12:25	<p>Strategic Plan and Current Performance</p> <p>Strategic Plan – Kent 2030 The Vice Chancellor and Deputy Vice Chancellor (S&P) will present this item, to include a proposal re the Case for change</p> <ul style="list-style-type: none"> • Kent 2030 verbal update -To note • Proposed Academic Size and Shape C2023/075a -To note and approve delegation to CRC • Target Operating Model C2023/075b - To note <p>To note and/ or to approve, as listed above.</p>

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13	12:40	Any other business
14	12:50	<p>Dates of Future Meetings</p> <p>To note forthcoming meetings in academic session 2023/24:</p> <ul style="list-style-type: none"> • Tuesday 30 January 2024, 2-5pm • Week commencing 26 February 2024, date tbc (if needed) • Friday 22 March 2024, 2-5pm (Medway campus) • Friday 17 May 2024, 2-5pm • Friday 28 June 2024, 2-5pm <p>and to note a change to the date of the next meeting of the Court:</p> <ul style="list-style-type: none"> • Friday 26 April 2024, 3-5pm, via MS Teams
<p>BELOW THE LINE</p> <p>Items below the line are presented for approval and/or for information only. Members wishing to address matters arising should notify the Secretary in advance of the meeting</p>		
15		<p>Council Sub Group – extension of delegated authority</p> <ul style="list-style-type: none"> • C2023/076 <p>Request to extend the delegated authority of the Sub Group of Council (which expired 31 December 2023) through to the conclusion of the financial negotiations and the signing of the annual accounts.</p> <p>To approve</p>
16		<p>Proceedings of the Council Sub Group Meetings from 4 December 2023 to 9 January 2024</p> <ul style="list-style-type: none"> • C2023-077 <p>To note</p>
17		<p>Extension to Temporary suspension of Council Standing Order 3 (xiv)</p> <ul style="list-style-type: none"> • C2023/078 <p>Request to approve an extension to the temporary suspension of Council Standing Order 3 (xiv) (which expired 15 December 2023) through to the conclusion of the financial negotiations and the signing of the annual accounts.</p>

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		To approve
18		Minutes of Remuneration Committee meeting of 9 January 2024 <ul style="list-style-type: none">• C2023/079 To note
19		Minutes of the Audit Committee meeting of 15 December 2023 <ul style="list-style-type: none">• C2023/080 To note
20		Minutes of the Finance and Resources Committee meeting of 15 December 2023 <ul style="list-style-type: none">• C2023/081 To note
21		Council Forward Programme 2023/24 <ul style="list-style-type: none">• C2023/082 To note