

**COUNCIL: 14:00-17:00; 4 OCTOBER 2024**  
**To be held in Darwin Boardroom**

**AGENDA**

<b>1</b>	<b>13:15</b>	<b>Buffet lunch on arrival (in Beagle Restaurant)</b>
<b>2</b>	<b>14:00</b>	<p><b>Chair’s Introduction</b> including apologies for absence, and declarations of interest</p> <ul style="list-style-type: none"> <li>• <b>Welcome and Introduction of New Members</b></li> <li>• <b>Declaration of Interests</b> Members to disclose any interest or conflict of interest regarding an matter on the agenda and recuse self where necessary.</li> <li>• <b>C2024/001 Recommendations from Nominations Committee:</b> <ul style="list-style-type: none"> <li>a) <b>Renewal of Tenure</b> To renew the tenure of 3 lay members</li> <li>b) <b>Membership of Council Sub-Committees</b> Appointment of Chairs and Reconstitution of Sub-Committees</li> <li>c) <b>Recruitment of Lay Members</b> Update on steps taken to facilitate recruitment of new lay members.</li> </ul> </li> </ul> <p>To approve</p>
<b>3</b>	<b>14:15</b>	<p><b>Minutes</b></p> <ul style="list-style-type: none"> <li>• <b>C2024/002 Minutes of the meeting held on 28 June 2024</b></li> </ul> <p>To approve</p> <ul style="list-style-type: none"> <li>• <b>C2024/003 Minutes of the Meetings of Authorised Individuals</b></li> </ul> <p>To note</p>
<b>4</b>	<b>14:20</b>	<p><b>Matters Arising</b>  <b>C2024/004 Action Log</b></p> <p>To note actions completed and outstanding</p> <p>To note</p>
<b>5</b>	<b>14:30</b>	<p><b>Acting Vice Chancellor and President’s Communications</b>  <b>Oral Update from the Vice Chancellor and President</b></p> <p>The Vice-Chancellor will present this items</p> <ul style="list-style-type: none"> <li>• Internal context</li> <li>• External context</li> </ul>

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		To note
<b>6</b>	<b>14:40</b>	<p><b>C2024/005 Report of the Governance Effectiveness Review</b>  Final Report to be presented by Advance HE</p> <p>To discuss and note</p>
<b>7</b>	<b>15:20</b>	<p><b>C2024/006 Update on VC Appointment</b>  Chair to provide update on activities of the Joint Committee</p> <p>To note</p>
	<b>15:30</b>	<b>Tea break</b>
<b>8</b>	<b>15:40</b>	<p><b>Strategic Plan and Current Performance</b>  The Vice Chancellor, Deputy Vice Chancellor (S&amp;P) and the CFO will present these items</p> <ul style="list-style-type: none"> <li>• <b>C2024/007 Strategic Plan – Kent 2030 including KPI and student demographics</b></li> <li>• <b>C2024/008 Cost and Benefits Tracking for Kent 2030</b></li> <li>• <b>C2024/009 Recruitment Position and the Financial Implications</b></li> <li>• <b>Project Updates:</b>  Detailed updates or requests on specific core projects <ul style="list-style-type: none"> <li>➤ <b>C2024/010</b></li> <li>➤ <b>C2024/011</b></li> </ul> </li> </ul> <p>To note/approve</p>
<b>9</b>	<b>16:30</b>	<p><b>Report of the Chief Financial Officer</b>  CFO to provide update on year-end financial position and Override Agreement</p> <ul style="list-style-type: none"> <li>• <b>C2024/012</b> Update on year-end financial position  To note</li> <li>• <b>C2024/013</b>  To approve</li> </ul>
<b>10</b>	<b>16:55</b>	<b>Any other business</b>

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<b>11</b>	<p><b>Dates of Future Meetings</b>  To note forthcoming meetings in academic session 2024/25:</p> <ul style="list-style-type: none"> <li>- Tuesday 26 November 2024</li> <li>- Friday 13 December 2024 (2-3:30pm)</li> <li>- Thursday 23 January 2025 (Strategy Day; 10am-4pm)</li> <li>- Friday 21 March 2025 (to confirm if to meet at Medway)</li> <li>- Friday 16 May 2025</li> <li>- Friday 27 June 2025</li> </ul> <p><i>*All meetings will be held from 2-5pm in the Darwin Boardroom unless otherwise indicated. The strategy day session will hold at Darwin Conference Suite.</i></p>
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**BELOW THE LINE**

**Items below the line are presented for approval and/or for information only. Members wishing to address matters arising should notify the Secretary in advance of the meeting**

**For approval**

<b>12</b>	<p><b>Council Membership and Terms of Reference</b>  <b>C2024/014</b></p> <p>To approve as part of the annual review</p>
<b>13</b>	<p><b>Council Delegation of Authority to the Vice Chancellor and President for 2024/25</b>  <b>C2024/015</b></p> <p>To approve</p>

**To note**

<b>14</b>	<p><b>Updates to Council via Reading Room over Summer 2024:</b></p> <p>To note updates provided during the term break.  <i>See reading room for papers.</i></p>
<b>15</b>	<p><b>C2024/016 Trustee's Duties</b></p> <p>To note compliance with Trustee duties</p>

**Minutes and Recommendations of Committees to note or approve**

<b>16</b>	<p><b>Minutes of the Standing Committee on Academic Freedom and Freedom of Expression (SCAFFE)</b>  <b>C2024/017</b></p>
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		To note
17		<b>Minutes of the Nominations Committee C2024/018</b>  To note and approve
18		<b>Council Forward Programme 2024/25 C2024/019</b>  To note

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