

# CONFIDENTIAL

**COUNCIL: 14:00-17:00; 26 NOVEMBER 2024**  
**To be held in Darwin Boardroom**

## AGENDA

<b>1</b>	<b>13:15</b>	<b>Buffet lunch on arrival (in Beagle Restaurant)</b>
<b>2</b>	<b>14:00</b>	<b>Chair's Introduction</b> including apologies for absence, and declarations of interest  <ul style="list-style-type: none"><li>• <b>Declaration of Interests</b> Members should disclose any interest or potential conflict of interest regarding any matter on the agenda and recuse self where necessary.</li></ul> To note
<b>3</b>	<b>14:10</b>	<b>Minutes</b> <ul style="list-style-type: none"><li>• <b>C2024/023 Minutes of the Meeting held on 4 October 2024</b></li></ul> To approve
<b>4</b>	<b>14:15</b>	<b>Matters Arising</b> <b>C2024/024 Action Log</b> To note actions completed and outstanding  <ul style="list-style-type: none"><li>• <b>E-Circulation to Council</b> To note outcome of matters approved by Council via e-circulation:<ul style="list-style-type: none"><li>- (C2024/021) - Approved</li><li>- (C2024/022) – Approved</li></ul></li></ul> To note
<b>5</b>	<b>14:25</b>	<b>C2024/025 Governance Effectiveness Review: Post-GER Update</b> To receive an update from the Director of Governance and Assurance  To note
<b>6</b>	<b>14:40</b>	<b>Acting Vice Chancellor and President's Communications: Oral Update from the Acting Vice Chancellor and President</b> The Acting Vice-Chancellor will present these items <ul style="list-style-type: none"><li>• Internal context</li><li>• External context</li></ul> To note
<b>7</b>	<b>14:55</b>	<b>Report of the Chief Financial Officer</b> CFO to provide reports/updates on the following items: <ul style="list-style-type: none"><li>• <b>C2024/026 CFO's Report</b></li></ul>

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		<ul style="list-style-type: none"><li>• <b>C2024/027</b> Update on Project Maximus</li></ul> To note/approve
<b>8</b>	<b>15:30</b>	<b>Tea break</b>
<b>9</b>	<b>15:40</b>	<b>C2024/028 Strategic Plan and Current Performance – Kent 2030</b> The Vice Chancellor, Deputy Vice Chancellor (S&P) and the CFO will present a comprehensive report on the implementation of Kent 2030, inclusive of Project Updates, KPI and Cost & Benefits tracking.  To note
<b>10</b>	<b>16:10</b>	<b>C2024/029 Change of VC title from “Vice-Chancellor and President” to “Vice-Chancellor and CEO”</b> Director of Governance and Assurance to present paper  To approve
<b>11</b>	<b>16:20</b>	<b>C2024/030 National Student Survey and Graduate Outcomes - 2024 Outcomes and Improvement Plans’ (Deep-Dive)</b> DVC (ESE) and Team to present report  To discuss and note  <small>*Refer to 2023 TEF Report presented to Council on 6 October 2023 see also 2023 TEF Panel Statement in Reading Room</small>
<b>12</b>	<b>16:45</b>	<b>C2024/031 Report from Audit Committee on Internal Audit</b> Presented by the Director of Governance and Assurance <ul style="list-style-type: none"><li>• IA Annual Report C2024/031A (to note)</li><li>• C2024/031B (to approve)</li></ul> To note/approve
<b>13</b>	<b>16:50</b>	<b>C2024/032 Reserved Business: Revocation of Honorary Degree</b> Presented by the Assistant Director (Governance)  To approve
<b>14</b>	<b>16:55</b>	<b>Any other business</b>
<b>15</b>		<b>Dates of Future Meetings</b> To note forthcoming meetings in academic session 2024/25:

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- Friday 13 December 2024 (2-3:30pm)
- Thursday 23 January 2025 (*Strategy Day*; 10am-4pm)
- **??? January/February 2025**
- Friday 21 March 2025 (**to confirm if to meet at Medway**)
- Friday 16 May 2025
- Friday 27 June 2025

*\*All meetings will be held from 2-5pm in the Darwin Boardroom unless otherwise indicated. The strategy day session will hold at Darwin Conference Suite.*

## BELOW THE LINE

**Items below the line are presented for approval and/or for information only. Members wishing to address matters arising should notify the Secretary in advance of the meeting**

### For approval

**16**      **Modern Slavery Statement**

**C2024/033**

To approve

**17**      **Prevent Duty**

**C2024/034 Prevent Duty**

To approve for submission to the Office for Students by 1 December 2024

**18**      **Establishment of and Terms of Reference for Kent2030 Joint Assurance Board.**

**C2024/035**

To approve

### To note

**19**      **Trustee's Duties: Consideration of Reasonable Prospects**

**C2024/036**

To note compliance with Trustee duties

**20**      **Kent Union's Financial Statements (Year Ended 31 July 2024)**

**C2024/037**

To note (as per FRC Recommendations)

### Minutes and Recommendations of Committees to note or approve

**21**      **Minutes of the People Committee Meeting of 14 October 2024**

**C2024/038**

To note

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22	<b>Minutes of the Standing Committee on Academic Freedom and Freedom of Expression (SCAFFE) Meeting of 16 October 2024</b> <b>C2024/039</b> To note
23	<b>Minutes of the Nominations Committee Meeting of 22 October 2024</b> <b>C2024/040</b> To note and approve
24	<b>Minutes of Audit Committee Meeting of 9 October 2024</b> <b>C2024/041</b> To note
25	<b>Minutes of the Finance and Resources Committee Meeting of 25 October 2024</b> <b>C2024/042</b> To note
26	<b>Minutes of the Ethics Committee Meeting of 5 November 2024</b> <b>C2024/043</b> To note
27	<b>Report of the Honorary Degrees Committee Meeting of 6 November 2024</b> <b>C2024/044</b> To note
28	<b>Senate Report to Council</b> <b>C2024/045</b> To note
29	<b>Council Forward Programme 2024/25</b> <b>C2024/046</b> To note