

<b>COUNCIL: 13:00-16:30 27 JUNE 2025</b> <b>To be held in Templeman Room DG01 &amp; DG02, Canterbury Campus</b> <b>AGENDA</b>		
<b>1</b>	<b>12:00</b>	<b>Buffet lunch on arrival (in Templeman DG01)</b>
<b>2</b>	<b>13:00</b>	<p><b>Chair's Introduction</b> including apologies for absence, declarations of interest and Trustee's duties.</p> <ul style="list-style-type: none"> <li>• <b>Declaration of Interests</b> Members should disclose any interest or potential conflict of interest regarding any matter on the agenda (before the meeting, now, or when the matter is under consideration) and recuse themselves, where necessary.</li> <li>• <b>Trustees' Duties: Consideration of Reasonable Prospect</b> To note compliance with Trustees' duties</li> </ul> <p>To note</p>
<b>3</b>	<b>13:03</b>	<p><b>Minutes</b> <b>C2024/142</b> Minutes of the meeting held on 16 May 2025</p> <p>For approval</p>
<b>4</b>	<b>13:05</b>	<p><b>Matters Arising</b> <b>C2024/143 Action Log</b> To note actions completed and outstanding</p>
<b>5</b>	<b>13:10</b>	<p><b>Acting Vice-Chancellor and President's Communications</b> The Acting Vice-Chancellor will present this item</p> <p>To note</p>
<b>6</b>	<b>13:20</b>	<p><b>C2024/144 Strategic Plan and Current Performance</b> The Acting Deputy Vice-Chancellor (S&amp;P) will present a comprehensive report on the implementation of Kent 2030, inclusive of Project Updates, KPI and Cost &amp; Benefits tracking.</p> <p>To note</p>
<b>7</b>	<b>13:40</b>	<p><b>C2024/145 Student Recruitment Data</b> Acting Deputy Vice-Chancellor (S&amp;P) will present report</p> <p>To note</p>
<b>8</b>	<b>13:55</b>	<p><b>Chief Financial Officer's Report</b> The CFO and team will present a report on financial performance, an update on listed projects and the budget</p> <ul style="list-style-type: none"> <li>• <b>C2024/146 CFO's Report &amp; Updates</b></li> </ul>

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		<p>To note</p> <ul style="list-style-type: none"> <li>• <b>Project</b> - To approve the following: <ul style="list-style-type: none"> <li>- <b>C2024/147</b></li> <li>- <b>C2024/148</b></li> </ul> </li> <li>• <b>C2024/149 University's Budget for 2025/26 and Forecasts to 2026/27</b>  To approve (for submission to OfS)</li> </ul>
<b>9</b>	<b>14:45</b>	<p><b>C2024/150 Code of Practice on Academic Freedom</b>  SCAFFE Co-Chairs, Professor Murray Smith and Lay Council Member, Paul Pugh, to present</p> <p>To approve  <i>*See University-wide consultation materials in Council Reading Room</i></p>
<b>10</b>	<b>15:00</b>	<b>Tea/coffee break</b>
<b>11</b>	<b>15:15</b>	<p><b>Recommendations from Finance &amp; Resources Committee:</b></p> <ul style="list-style-type: none"> <li>• <b>C2024/151 Medway Docking Station Phase 2 Business Case</b>  The DVC (R&amp;I) and Project Director to present</li> </ul> <p>To approve</p>
<b>12</b>	<b>15:45</b>	<p><b>Update and Recommendations from Audit Committee:</b></p> <ul style="list-style-type: none"> <li>• <b>Verbal Update from the Chair</b></li> <li>• <b>C2024/152 Corporate Risk Register &amp; Procedure</b>  Chair of Audit Committee and Interim University Secretary &amp; Director G&amp;A to present the revised risk management framework</li> <li>• <b>C2024/153 Whistleblowing Policy</b></li> <li>• <b>C2024/154 Declarations of Interest Policy</b></li> </ul> <p>To approve</p>

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<b>13</b>	<b>16:00</b>	<p><b>C2024/155 Report from Ethics Committee</b>            Chair of Ethics Committee to present matters for the attention of Council</p> <p>To note</p>
<b>14</b>	<b>16:10</b>	<p><b>C2024/156 Ordinances</b>            Asst. Director (Governance) to present recommended updates to the University Ordinances</p> <p>To approve</p>
<b>15</b>	<b>16:20</b>	<p><b>C2024/157 Updated Student Protection Plan</b>            The DVC ESE &amp; the Director of Education will present this item</p> <p>To approve</p>
<b>16</b>	<b>16:25</b>	<p><b>C2024/158 Degrees Outcome Statement 2024</b>            DVC (ESE) to present the DOS</p> <p>To approve</p>
<b>17</b>	<b>16:30</b>	<p><b>C2024/159 Variation of Access and Participation (APP) Plan</b>            DVC (S&amp;P) to present</p> <p>To approve</p>
<b>18</b>		<b>Any Other Business</b>
<b>19</b>		<p><b>Dates of Future Meetings</b></p> <p>To note forthcoming meetings in academic session 2025/26:</p> <ul style="list-style-type: none"> <li>- 3 October 2025</li> <li>- 28 November 2025</li> <li>- 22 January 2026 (Strategy day)</li> <li>- 20 March 2026</li> <li>- 22 May 2026</li> <li>- 26 June 2026</li> </ul> <p><i>*All meetings will be held from 2-5pm in the Darwin Boardroom unless otherwise indicated. Strategy day hold from 9am-6pm at Darwin Conference Suite</i></p>

**Items below the line are presented for approval and/or for information only.  
 Members wishing to address matters arising should notify the Secretary in advance of the meeting**

**Reports to Note or Approve**

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<b>20</b>		<p><b>Kent Student Union's Financial Position</b></p> <ul style="list-style-type: none"> <li>• <b>KSU Financial Statements from 1 August 2024 to 31 March 2025</b> <b>C2024/160</b></li> </ul> <p>To note</p> <ul style="list-style-type: none"> <li>• <b>KSU Budget for 2025/2026</b> <b>C2024/161</b></li> </ul> <p>To approve (as per FRC recommendations)</p>
<b>Minutes/Reports and Recommendations of Committees to note and/or approve</b>		
<b>21</b>		<p><b>Minutes of the People Committee meeting of 6 May 2025</b> <b>C2024/162</b></p> <p>To note</p>
<b>22</b>		<p><b>Minutes of Joint Committee for Academic Freedom and Freedom of Expression (SCAFFE) meeting of 21 May 2025</b> <b>C2024/163</b></p> <p>To note</p>
<b>23</b>		<p><b>Minutes of Ethics Committee meeting of 23 May 2025</b> <b>C2024/164</b></p> <p>To note</p>
<b>24</b>		<p><b>Minutes of Remuneration Committee meeting of 6 June 2025</b> <b>C2024/165</b></p> <p>To note</p>
<b>25</b>		<p><b>Minutes of Audit Committee meeting of 10 June 2025</b> <b>C2024/166</b></p> <p>To note</p>
<b>26</b>		<p><b>Report of Senate meeting of 11 June 2025</b> <b>C2024/167</b></p> <p>To note</p>
<b>27</b>		<p><b>Minutes of Finance and Resources Committee meeting of 13 June 2025</b> <b>C2024/168</b></p>

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		To note
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**Council Forward Programme**

<b>28</b>		<b>Council Forward Programme 2025/26</b> <b>C2024/169</b>  To note
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