

COUNCIL: 14:00-18:00 3 OCTOBER 2025 To be held in Darwin Boardroom, Canterbury Campus AGENDA		
1	13:00	Buffet Lunch on Arrival (in Beagle Restaurant)
2	14:00	Session
3	15:00	<p>Chair's Introduction including apologies for absence, declarations of interest and Trustee's duties.</p> <ul style="list-style-type: none"> • Declaration of Interests Members should disclose any interest or potential conflict of interest regarding any matter on the agenda (before the meeting, now, or when the matter is under consideration) and recuse themselves, where necessary. • Trustees' Duties: Consideration of Reasonable Prospect To note compliance with Trustees' duties <p>To note</p>
4	15:02	<p>Minutes</p> <p>C2025/001 Minutes of the meeting held on 29 August 2025 C2025/002 Minute of e-circulation decision on 25 August 2025</p> <p>To approve</p>
5	15:04	<p>Matters Arising</p> <p>To note actions completed and outstanding</p> <ul style="list-style-type: none"> • C2025/003 Action Log
6	15:05	<p>Acting Vice-Chancellor and President's Communications</p> <p>The Acting Vice-Chancellor will present this item</p> <p>To note</p>
7	15:15	<p>C2025/004 Strategic Plan and Current Performance</p> <p>The Acting Deputy Vice-Chancellor (S&P) will present a comprehensive report on the implementation of Kent 2030, inclusive of Project Updates, KPI and Cost & Benefits Tracking.</p> <p>To note</p>
8	15:35	<p>C2025/005 Student Recruitment Data</p> <p>Acting Deputy Vice-Chancellor (S&P) will present report</p> <p>To note</p>

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9	15:50	Tea/coffee break
10	16:00	C2025/006 National Student Survey 2025: Outcome and Next Steps Director of Student Life, Andy Winter and Deputy Sponsor Strategic Change (K2030) Eddy Hogg to present To note/discuss
11	16:15	Chief Financial Officer's Report The CFO and team will present a report on year-end financial position, an update on listed projects and other finance related updates: <ul style="list-style-type: none"> • C2025/007 CFO's Report & Updates To note/approve
12	16:40	C2025/008 Governance Update The Interim University Secretary to present update/recommendations, including: To note/discuss/approve
13	16:50	Recommendations of the Nominations Committee Chair of Council and Interim University Secretary to present: <ul style="list-style-type: none"> • C2025/009 Appointment of New Lay Member To approve
14	16:55	C2025/010 DVC/PVC Restructure Proposal Acting Vice-Chancellor to present To note
15	17:00	Reserved Business
16	17:50	Any Other Business
17		Dates of Future Meetings To note forthcoming meetings in academic session 2025/26: - 28 October 2025 (<i>Extraordinary; MS Teams 10-11:30am</i>)

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AGENDA

- 28 November 2025
- 18 December 2025 (*Contingency; MS Teams*)
- 22 January 2026 (*Strategy day*)
- 20 March 2026
- 22 May 2026
- 26 June 2026

**All meetings will be held from 2-5pm in the Darwin Boardroom unless otherwise indicated. Strategy day hold from 10am-4pm at Darwin Conference Suite*

**Items below the line are presented for approval and/or for information only.
Members wishing to address matters arising should notify the Secretary in
advance of the meeting**

To approve

18		<p>Council Membership and Terms of Reference C2025/011</p> <p>To approve as part of the annual review</p>
19		<p>Council Delegation of Authority to the Vice Chancellor and President for 2025/26 C2025/012</p> <p>To approve</p>
20		<p>Council Schedule of Delegation C2025/013</p> <p>To approve</p>
Minutes/Reports of Committees to note or approve		
21		<p>Finance and Resources Committee Minutes, 9 July 2025 C2025/014</p> <p>To note</p>
22		<p>Remuneration Committee Minutes C2025/015 C2025/016</p> <p>To note</p>
23		<p>Council Forward Programme 2025/26 C2025/017</p> <p>To note</p>

