

COUNCIL: 14:00-17:00 28 NOVEMBER 2025
To be held in Darwin Boardroom, Canterbury Campus

AGENDA

1	13:00	Buffet Lunch on Arrival (in Beagle Restaurant)
2	14:00	<p>Chair's Introduction including apologies for absence, declarations of interest and Trustee's duties.</p> <ul style="list-style-type: none"> • Declaration of Interests Members should disclose any interest or potential conflict of interest regarding any matter on the agenda (before the meeting, now, or when the matter is under consideration) and recuse themselves, where necessary. • Trustees' Duties: Consideration of Reasonable Prospect To note compliance with Trustees' duties <p>To note</p>
3	14:02	<p>Minutes C2025/022 Minutes of the meeting held on 3 October 2025</p> <p>To approve</p>
4	14:04	<p>Matters Arising To note actions completed and outstanding</p> <ul style="list-style-type: none"> • C2025/023 Action Log
5	14:05	C2025/024 Reserved Business
6	14:50	<p>Acting Vice-Chancellor and President's Communications The Acting Vice-Chancellor will present this item</p> <p>To note</p>
7	15:00	<p>C2025/025 KSU President's Communications KSU President/Sabbatical Officers to report on student voice</p> <p>To note</p>
8	15:10	<p>C2025/026 Strategic Plan and Current Performance The Acting Deputy Vice-Chancellor (S&P) will present a report on the implementation of Kent 2030.</p> <p>To note</p>

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9	15:20	<p>Report from Audit Committee Chair of Audit to present the following</p> <ul style="list-style-type: none"> • C2025/027 Annual Internal Audit Report • C2025/028 Corporate Risk Register <p>To note</p>
	15:35	Tea/Coffee Break
10	15:45	<p>C2025/029 Chief Financial Officer's Report The CFO and team will present a report on year to date financial position, an update on stakeholder engagement, listed projects and other finance related updates.</p> <p>To note</p>
11	16:05	<p>Report on the University's Financial Statements for the Year Ended 31 July 2025 The CFO will present the following papers:</p> <ul style="list-style-type: none"> • C2025/030 Review of the University's Financial Performance 2024/25 • C2025/031 Draft Financial Statements for 2024/25 <p>To note</p>
12	16:20	<p>Recommendations of the Finance and Resources Committee Chair of FRC and CFO to report and recommend to Council:</p> <ul style="list-style-type: none"> • Verbal update • C2025/032 – to note <p>To note</p>
13	16:40	<p>Recommendations of the Nominations Committee The Chair of Council and the Interim University Secretary to present update/recommendations, including:</p> <ul style="list-style-type: none"> • C2025/033 Appointment of New Lay Members <p>To approve</p>
14	16:45	<p>C2025/049 Code of Conduct for Council Members The Deputy University Secretary to present in furtherance of Governance Effectiveness Review recommendations.</p>

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		To approve
15	16:50	Any Other Business
16		<p>Dates of Future Meetings To note forthcoming meetings in academic session 2025/26:</p> <ul style="list-style-type: none"> - 18 December 2025 (<i>Contingency; MS Teams</i>) - 22 January 2026 (<i>Strategy day</i>) - 20 March 2026 - 22 May 2026 - 26 June 2026 <p><i>*All meetings will be held from 2-5pm in the Darwin Boardroom unless otherwise indicated. Strategy day hold from 10am-4pm at Darwin Conference Suite</i></p>
<p>Items below the line are presented for approval and/or for information only. Members wishing to address matters arising should notify the Secretary in advance of the meeting</p>		
To approve		
17		<p>Brussels Campus Account Closures C2025/034</p> <p>To approve</p>
18		<p>Modern Slavery Statement C2025/035</p> <p>To approve</p>
19		<p>Prevent Duty C2025/036</p> <p>To approve for submission to the Office for Students</p>
20		<p>Annual Report on Researcher Development Concordat C2025/037</p> <p>To approve</p>
21		<p>Annual Statement on Research Integrity C2025/038</p> <p>To approve (as per Senate Recommendation)</p>

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22		Student Recruitment Data C2025/039 To note
23		Kent Students' Union's Accounts for the Year Ended 31 July 2025 C2025/040 To note (as per FRC Recommendations)

Minutes/Reports of Committees to note or approve

24		Audit Committee Minutes, 9 October and 12 November 2025 C2025/041 and C2025/042 To note
25		Standing Committee on Academic Freedom and Freedom of Expression (SCAFFE) Minutes, 15 October 2025 C2025/043 To note
26		Honorary Degrees Committee Report, 20 October 2025 C2025/044 To approve
27		People Committee Minutes, 21 October 2025 C2025/045 To note
28		Finance and Resources Committee Minutes, 17 November 2025 C2025/046 To note
29		Senate Report to Council C2025/047 To note

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30		Council Forward Programme 2025/26 C2025/048 To note
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